



Air National Guard Strategic Planning System Newsletter

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ANG Mission:

The Air National Guard will meet 21st century challenges by proactively shaping its future with combat-ready, adaptable Airmen at its core. Together with its partners it will provide the capabilities necessary to guard America at home and defend freedom worldwide.

The steering committee of the Air National Guard Strategic Planning System met at the ANG Readiness Center at Andrews AFB, MD on Sept. 16-17.

The committee chair, Maj. Gen. Patrick Moisie, presided over the first day of the meeting. Brig. Gen. Gary Magonigle, the executive chair, and Brig. Gen. Joe Balskus, the vice executive chair, presided over the second day of the meeting.

Attendees included Brig. Gens. Kirk Martin, Bob Stonestreet, Bruce Prunk, Mike McCormack, Don Haight, John McCoy, Rick Clevenger, Mike Dornbush, Mark Sears, Steve Cray, Paul Ayers, Greg Schwab and Chief Master Sgt. Dalton, Col. Mike McDonald, commander of the ANG Readiness Center; Rich Rico also attended the meeting.

Col. Daryl Bohac, a new member, was welcomed by the committee.

To kick off the meeting, Lt. Gen. Harry Wyatt, the ANG director, gave the group his strategic perspective on fighter force structure issues, the ongoing work on the Quadrennial Defense Review and FY 2011 programming for the Air Force, and recent speeches by Air Force leadership.

Citing an expected decline in the defense budget, Wyatt charged the committee to find the opportunities that

come in such times of unwelcome change. He explained to the committee that he had directed the NGB A-Staff to develop a strategic 'flight plan' for presentation to the Chief of Staff of the Air Force that will outline potential future ANG participation in missions across all the Air Force Core functions, in addition to new and emerging missions.

Wyatt noted that CSAF endorses the fundamental principle that weapons systems and new and emerging missions presented to the ANG must be concurrent and proportional with those in the Air Force to prevent the Air Guard from becoming a strategic reserve left with only legacy aircraft and missions.

This 'flight plan' will be based on the documents developed by the Strategic Planning System to include: ANG Strategic Plan, Strategic Roadmap Guidance, and inputs from the states, territories and the District of Columbia on their courses of action and the capabilities they described in the Future Missions Database.

Wyatt commented that the input from the field through the Strategic Planning Process has been and will be critical to the success of the Air Guard in adapting to new and emerging missions and fashioning the ANG 'flight plan'.

A draft of the 'flight plan' will be presented at the SPS National Conference in Cheyenne, Wyo., Oct. 20-21 and delivered to CSAF on Oct. 30. It will also be briefed at the National Guard Joint Senior Leader Conference in November.

Finally, Wyatt encouraged the committee to keep their focus on matters of strategic significance as they go about their work.

The meeting continued with updates on a number of new and emerging missions or capabilities to include light attack, light mobility, special operations, cyber

and unmanned aerial systems, including Predator and Reaper.

The group also received briefings on other issues of strategic significance to the Air National Guard, including: 1) the need to assess options for aligning manpower with new missions, the work of the Senior Basing Executive Steering Group on beddown locations for the F-35 and eventually the KC-X, 2) the application of the field's inputs into the Future Missions Database to policy recommendations for fulfilling the cyber mission, 3) the work of a CNGB-directed integrated process team and related NGB A-Staff work on a force development process, and 4) an update on NGB A-Staff progress in developing domestic operations requirements and a tasking process to build a common operational picture for NGB's use with the states.

The committee also learned that the NGB Joint Staff at CNGB's direction has launched its own strategic planning effort. Anticipating this new initiative and recognizing the importance of aligning strategy across the NG enterprise, the committee has arranged to hold its January 2010 Steering Committee meeting at the Army National Guard Readiness Center to promote an information exchange with ARNG strategic planning counterparts.

Brig. Gen. Joseph Lengyel, the military assistant to the Headquarters Air Force Deputy Chief of Staff for Strategic Plans and Programs, updated the committee on advances in the TFI process. It has moved from a program designed to address fallout from BRAC and PBD 720 to a more scientific approach to new and emerging missions that will consider manpower impacts and the appropriate sharing of roles across the active, AF Reserve and ANG components.

The committee discussed the need to promote and support closer integration of the efforts of the SPS and the A-Staff on a number of change efforts of strategic significance to the ANG, to include leader

and force development, cyber issues, and planning and requirements for domestic operations. McDonald pledged his support and the support of his staff to support the work of the SPS.

Finally, the committee addressed key upcoming events. The group received an overview of a Sep 21-25 Domestic Operations Essential Ten Requirements Conference to be hosted by NGB A-Staff planners.

The SPS National conference in Wyoming is a unique opportunity to bring the entire SPS membership together for two days of training for our newest members with SPS 101, numerous special presentations and regional breakouts to discuss utilization of the Future Missions Database to meet ANG challenges.

This is a tremendous time for SPS and we are energized by the participation of our hard charging team of 54!